

ITEM NO. 6a-Supp

DATE OF
MEETING March 5, 2009

Consolidated Rental Car Facility Financing Update

March 5, 2009



Briefing Overview

- Background
 - Enplanement Forecast
 - Financial Markets
- Financing Tools
 - Bank Lines of Credit
 - Fixed Rate Bonds
 - Airport funds
- Finance Scenarios
- Next Steps

Background

- Project Suspended in December, 2008
 - Without a clear means of economically financing continued construction, Port Commission authorized project suspension
 - Turner Construction is winding down site activity
 - Project and Finance update provided on January 27, 2009
- Changes during January and February, 2009 warrant today's briefing
 - Thawing in financial markets
 - Availability of additional financing tools
 - Change in Airport passenger traffic forecast

Enplanement Forecast

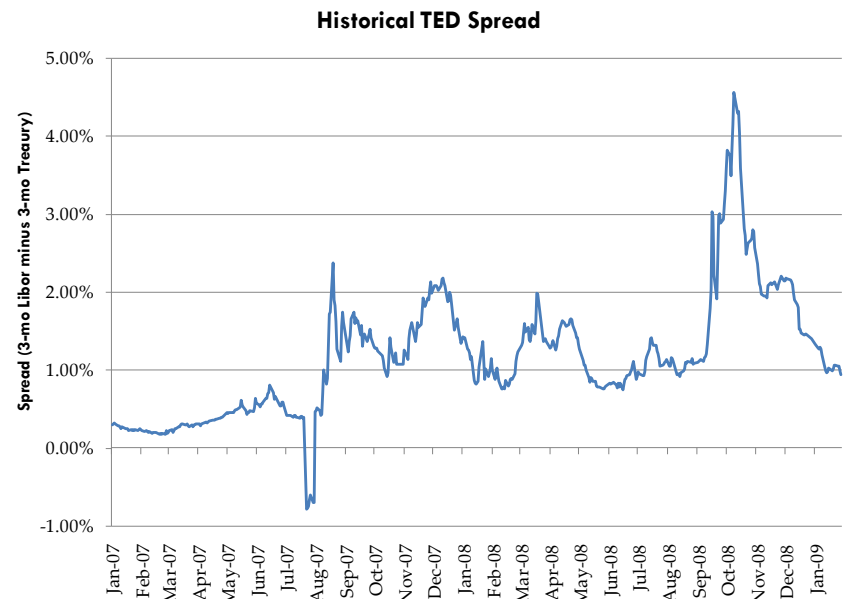
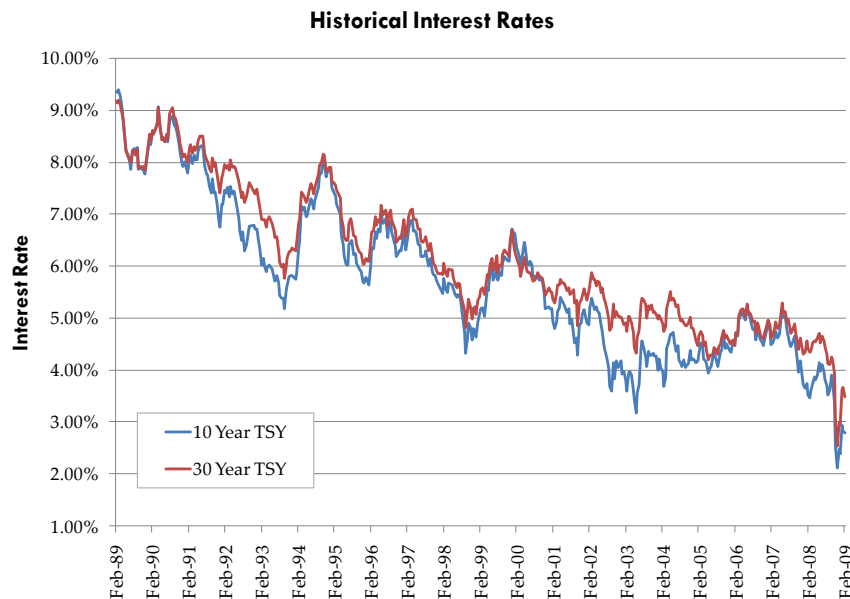
- Airport is in the process of revising the enplanement growth forecast
 - January enplanements decreased 6%, lower than forecast
 - Airlines' planned capacity indicates lower activity forecast
- For the purposes of today's analysis a conservative forecast was used

	Forecast in Budget	Forecast for Analysis
2009	-3%	-7%
2010	0%	0%
2011	0%	0%
2012	2.5%	5%
2013 until 45 MAP *	3%	3%

* MAP = million annual passengers

Update of Financial Markets

- Treasury yields near historically low rates
- Liquidity in the market as measured by TED Spread has returned to pre-September 2008 levels
- Market access for investment grade credits has unquestionably improved since the beginning of 2009
- Credit spreads have narrowed considerably since late 2008
 - PepsiCo 10-year bonds sold at the end of October at +420 to Treasuries traded at +211 this week
 - Challenges remain for lower rated investment grade credits



Recent Taxable Bond Issuance

<u>Issuer</u>	<u>Total Issue Size (\$MM)</u>	<u>Pricing Week</u>	<u>Maturity</u>	<u>Ratings</u>	<u>Yield</u>	<u>Treasury Spread</u>
<u>Corporate Issues:</u>						
Hewlett-Packard Co.	\$ 1,000,000,000	2/23/2009	2/24/2012	A2e/A/A+	3.63%	+295 bps
	\$ 1,500,000,000	2/23/2009	6/2/2014		4.72%	+285 bps
Western Union Co.	\$ 500,000,000	2/23/2009	2/26/2014	A3e/A-e/A-e	6.58%	+475 bps
Noble Energy Inc.	\$ 1,000,000,000	2/23/2009	3/1/2019	Baa2e/BBB	8.12%	+550 bps
Waste Management	\$ 350,000,000	2/23/2009	3/11/2015	Baa3/BBB/BBB	6.58%	+462 bps
Arizona Public Service	\$ 500,000,000	2/23/2009	3/1/2019	Baa2/BBB-/BBBe	8.73%	+595 bps
<u>Municipal Issues:</u>						
Vanderbilt University	\$ 250,000,000	2/23/2009	4/1/2019	Aa2e/Aae/Aae	5.25%	+250 bps
University of Minnesota (Revenue Bonds)	\$ 17,035,000	1/26/2009	4/1/2014	Aa2/AA	3.38%	+180 bps
			4/1/2019		5.00%	+240 bps
			4/1/2029		6.00%	+240 bps
Superior Sch District (GO Bonds)	\$ 9,020,000	2/2/2009	3/1/2014	AA-	3.65%	+175 bps
			3/1/2019		5.00%	+210 bps
			3/1/2029		6.00%	+220 bps

Financing Tools Appear Available

- The Port now has available to it:
 - Short-term bank lines of credit up to \$200 million
 - Long-term, fixed-rate bonds \$200-400 million
 - Option of issuing non-AMT bonds for airport project funding to conserve cash, which could be loaned to project up to \$100 million
 - Total resources: \$500-700 million
- Can combine these tools in most appropriate manner, based on exact terms and market conditions available when ready to issue debt
- Combinations can help balance
 - Certainty
 - Flexibility
 - Cost

Short-Term Bank lines of credit

- Two banks each willing to provide \$100 million
 - 2 – 3 year term
 - Issued as a line of credit or a loan
 - Variable interest rate currently around 3%
 - Debt held by the bank, so no remarketing risk
 - Can be converted to letter-of-credit backed long-term variable rate debt as market stabilizes

Long-term Fixed Rate Bonds

- Taxable market currently could support issuance of Port Revenue bonds:
 - Port's First Lien likely to attract investors for
 - \$200 - 400 million
 - 30 year bonds
 - Rates of 8 – 8.5%
 - Port's Intermediate Lien is less attractive to investors
 - \$200 - \$250 million
 - 10 year bonds (some 30 year bonds possible)
 - Rates of 8 – 9%
 - Fixed rate taxable bonds cannot be called without a penalty
 - Port Revenue would be pledged to these bonds and they would be paid from CFCs
 - Bonds with CFC-only pledge not currently supported by the market

Airport Development Fund Loan

- Federal stimulus package provides AMT debt “holiday”
- Significantly improves market access
- Can more economically finance airport projects with lower cost non-AMT bonds
- Funds can be held in reserve to re-pay a bank line
- Could loan that cash to project or used to pay down bank lines/loans with most flexible terms of any other option
- State legislature considering statutory change to facilitate such a loan

Scenarios

- Assumptions used in scenarios
 - Updated enplanement forecast
 - Transaction day growth based on enplanement forecast
 - CFC rate increases 2% per year
 - CFC revenue = CFC rate X transaction days
 - Life cycle analysis: CFCs pay for
 - Debt service
 - Transportation operations and maintenance
 - Major maintenance costs
 - Project re-starts in summer 2009
 - Approximately \$64 million spent through 2008 – cash funded
 - Need for debt funding over the next two years (2009-2010) estimated to be less than \$200 million

Scenario One: Base Case

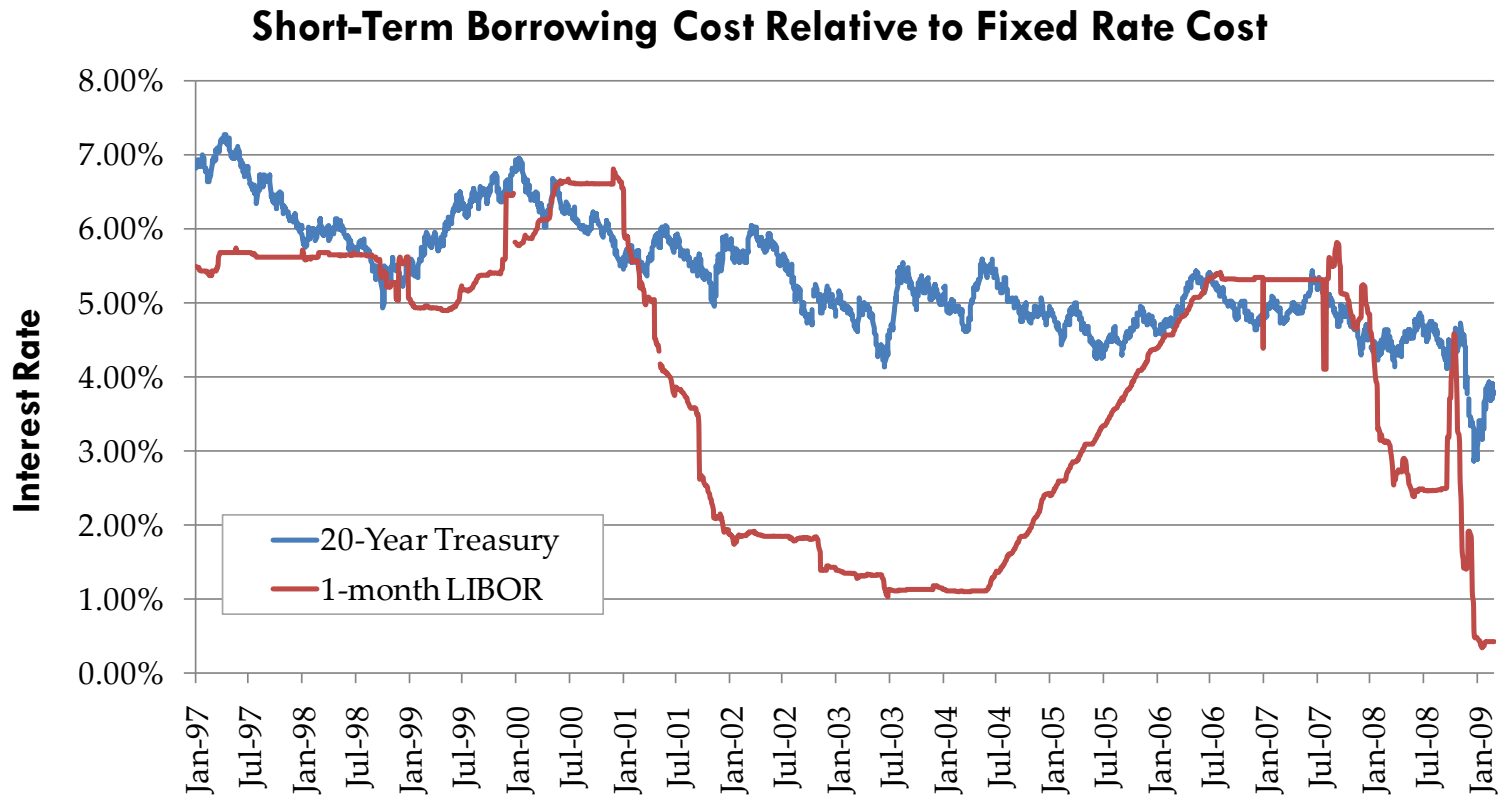
- 2009
 - \$200 million 10 year fixed rate bonds
 - \$200 million bank lines of credit
- 2010-2011
 - Repay one bank line with \$100 million 10-30 year fixed rate bonds
 - Convert one bank line to long-term variable rate bonds
- By 2012 the finance structure will be:
 - \$300 million fixed rate bonds 10-30 yrs
 - \$100 million variable rate bonds
- By 2019, the 10 year bonds will be refinanced

Scenario One: Impacts

- Estimated opening CFC: \$6.50 – 7.00
- Note: major projects are typically funded with multiple bond issues
- Advantages
 - Debt is issued on Intermediate Lien that was designed to accommodate CFC funded debt
 - 10 yr maturities carry lower interest rates than long term and provide flexibility in structuring debt when refinanced
 - Variable rate debt provides lower interest rates and flexibility to refund or pay off without penalty
- Disadvantages
 - Refinancing risk when bonds mature – rates could be higher or lower
 - Variable rate debt has rate fluctuations and bank exposure (with letter of credit structure)

Variable Rate Debt Component of Structure

- The short-term market has historically provided borrowers with a lower cost of capital*



Scenario Two: Maximize Certainty

- \$425 million fixed rate
 - 30 yr debt
 - First Lien
 - Note: negative carry of 100% fixed rate debt issued in 2009 requires greater use of capitalized interest and therefore more bond proceeds

Scenario Two: Impacts and Issues

- Estimated opening CFC: \$6.75 – 7.25
- Advantages
 - Certainty of debt service over 30 years
- Disadvantages
 - Uses First Lien capacity for long term
 - Negative carry on full amount of debt
 - No flexibility to restructure or take advantage of future market opportunities

Process & Schedule

- Process

- Staff plans to begin documentation for a bond sale and for the bank lines
- Commission approval required for
 - Each line of credit – two readings of each resolution
 - Issuance of bonds – two readings of the bond resolution
 - Project restart
- Staff will provide updates on recommended approach to bond market prior to request for approval

- Schedule

- March – Commission briefing, begin document preparation
- April/May – Update Commission, seek approval for bonds issuance, bank line, establish Commission parameters
- May/June – initiate sale process for bonds based on Commission parameters
- June/July – receive proceeds and re-start project